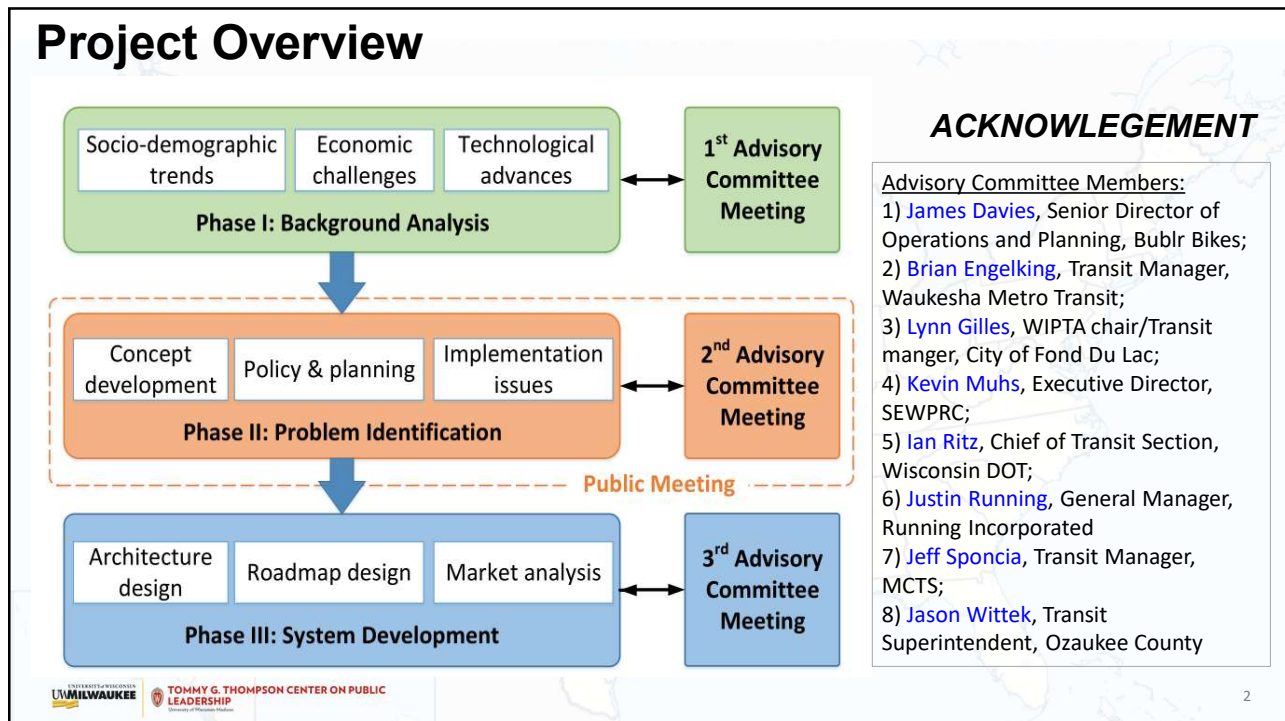




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2

What is MaaS (Mobility-as-a-Service)?

Definition



Mobility-as-a-Service (MaaS) describes a shift away from **personally-owned modes of transportation** and towards **mobility solutions that are consumed as a service.**

Source: Wikipedia MaaS



3

Benefits

Government	Transport providers	Travelers
<ul style="list-style-type: none"> • Less owners, more users • Less parking shortage, congestion, emissions • Public health, social equity • Better urban-urban, urban-suburban, urban-rural connectivity 	<ul style="list-style-type: none"> • Improved efficiency • Increased users • Filling up gaps, e.g. reliability + flexibility • New business opportunities 	<ul style="list-style-type: none"> • Lower prices, better service • Tailored transportation service • Safe & secure • Instant feedback

3



Key Concept

- MaaS is an on-demand, real-time platform that can include any combination of different transport modes such as public transit, cars, taxis, and bike sharing, through a unified gateway that creates and manages the trip, which users can pay for with a single account.

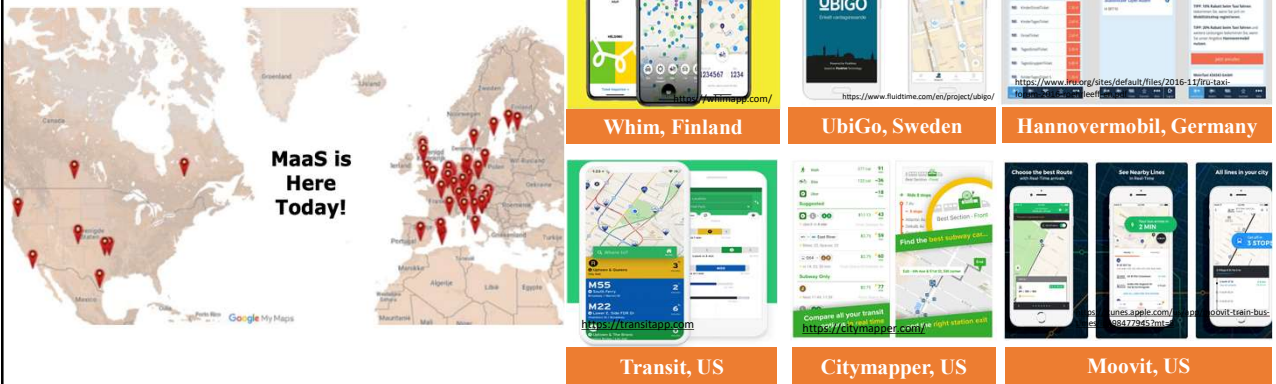


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What is going on around the world?

MaaS around the World (2018)

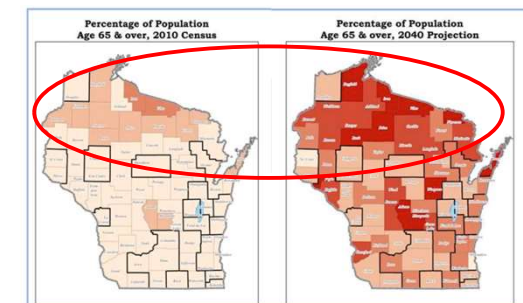
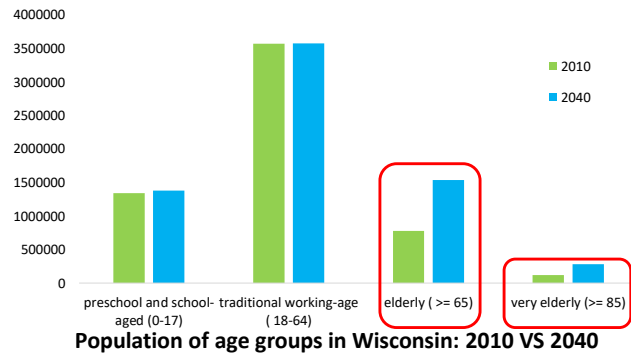


5

Wisconsin is different!

Aging Population

- Young elderly (ages 65-84) *almost double*, “Old elderly” (ages 85 and over) nearly increase *one and one-half*
- Northern counties are projected to have *more than 3 out of every 10 residents over 65 in 2040*.



Source: Wisconsin Department of Administration Demographic Services Center, 2013

6

Wisconsin is different!

Labor Shortage



- ❑ Rise in labor force between 2013-2017 (After 2008 Recession).
- ❑ Increase in working age group - demands Latest Technology

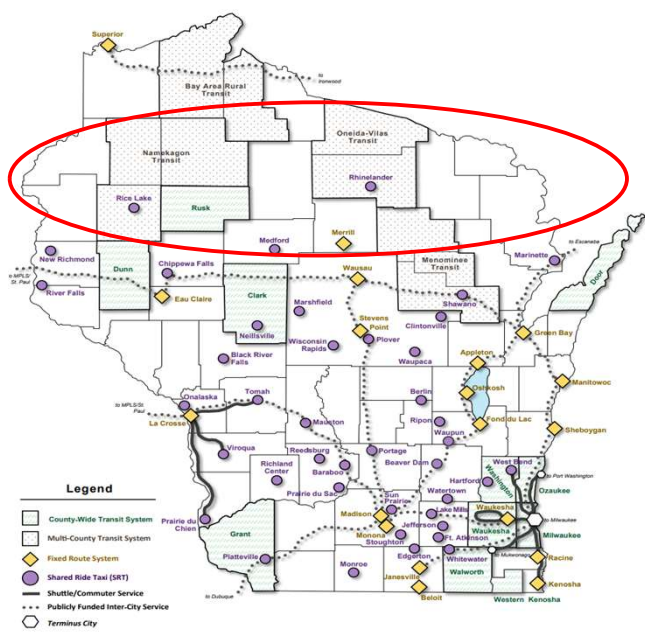
UW MILWAUKEE TOMMY G. THOMPSON CENTER ON PUBLIC LEADERSHIP
 Source: <https://www.leadership.wisc.edu/eg/wi.htm>
<https://crowe.wisc.edu/an-outlook-for-the-wisconsin-economy-in-2018/>

7

Wisconsin is different!

Public Mobility Challenges

Residents in suburban and rural communities of Wisconsin have little access to fixed route transit but more chances to use shared-ride taxis.



UW MILWAUKEE TOMMY G. THOMPSON CENTER ON PUBLIC LEADERSHIP

Source: <https://wisconsin.gov/Documents/travel/pub-transit/system-map.pdf>

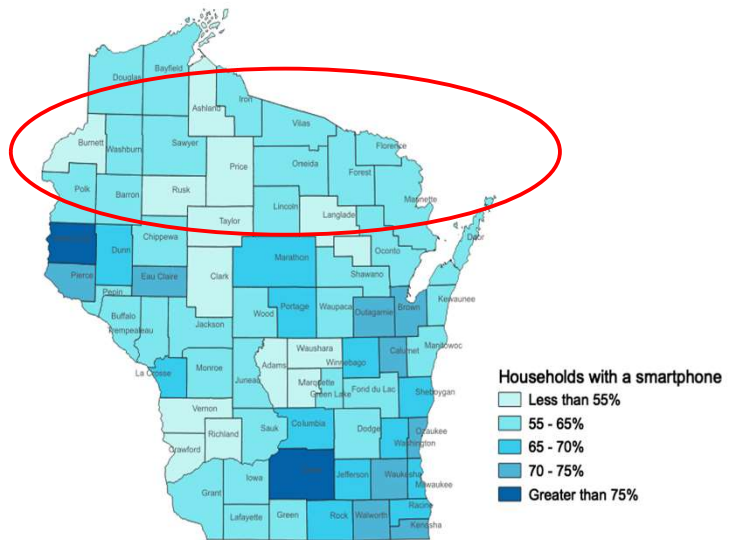
8

8

Wisconsin is different!

Smartphone Availability

Development of MaaS may encounter obstacles due to limited smartphone availability in most rural and small urban counties.



Identification of Critical Issues

Concept Development

- Aging and people with disabilities
- Low-income travelers
- Limited smartphone availability

Policy & Planning

- County/city boundary
- Legal criteria
- Funding

Implementation

- Data Issues
 - Standardization
 - Real-time availability
 - Security
- Payment Integration

Identification of Critical Issues

Concept Development

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Implementation

- Data Issues
 - Standardization
 - Real-time availability
 - Security
- Payment Integration

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Key findings

Aging and people with disabilities

- Growing numbers
- Public transport user-oriented options
- Federal and state support

❑ Marketing strategy

- Household-based VS individual-based access
- Pay-as-you-go, monthly, yearly membership

❑ Tailored service packages

- Volunteer/Paid transportation service
- Health care trips
- Cross-boundary trips
- Paratransit service

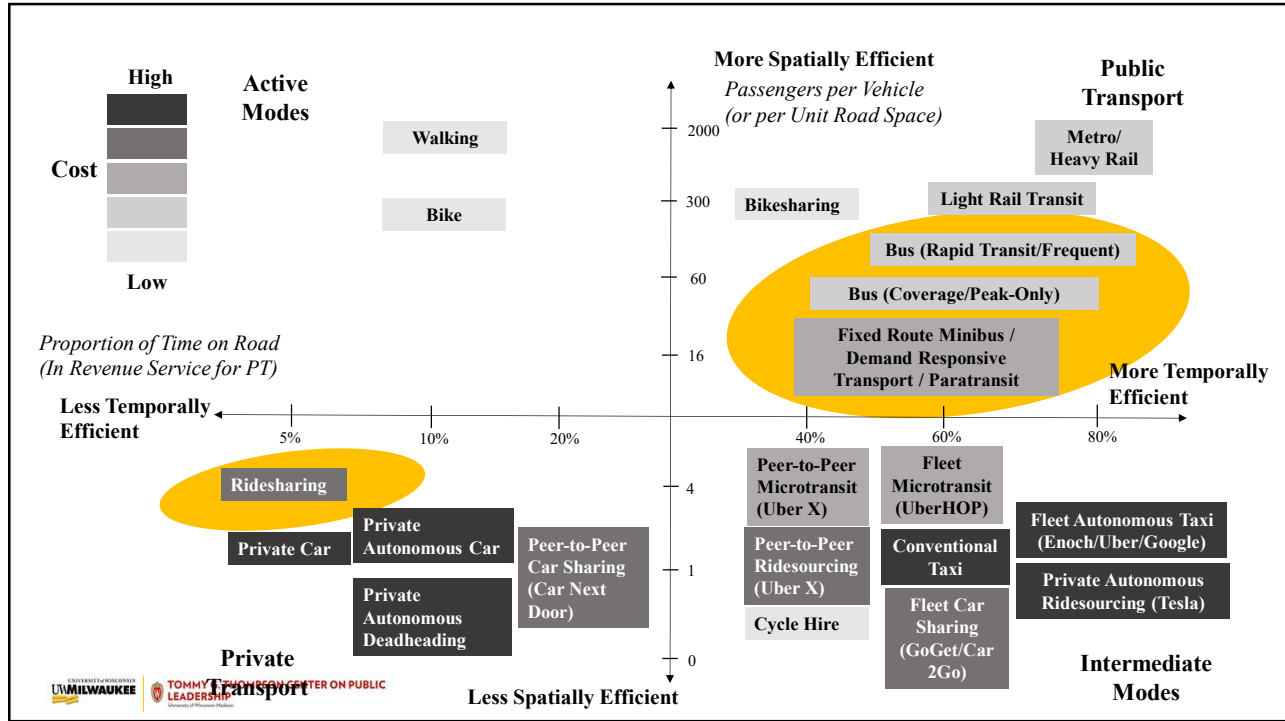
❑ Elderly & disabled-friendly App

- Increase the Contrast Between Text & Background
- Label Icons to Avoid Miscommunication
- Format Fonts, Icons & Interactive Elements
- Avoid Complex Navigational Elements
- Cues, Noises & Reminders

❑ Telephone customer service

❑ Website

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Key findings

Low-income travelers

- Tailored service packages
- Job access
- Volunteer-to-earn trips and cost-assistance

▣ Tailored service packages

- Public-oriented trips, e.g. Fixed-route transit + bike-sharing + walking
- Eco-friendly trips, e.g. bike-sharing + walking

▣ Volunteer-to-earn-trips programs

- Provide care for trips of old and disabled people
- Help regularly evaluating MaaS system, give valuable feedback
- Volunteer drivers

▣ Cost assistance

- Employers-based program
- Discounts, e.g. *Universal PASS*, *TD (Transportation Disadvantaged) late shift in Pinellas County, Florida*
- User-side subsidy

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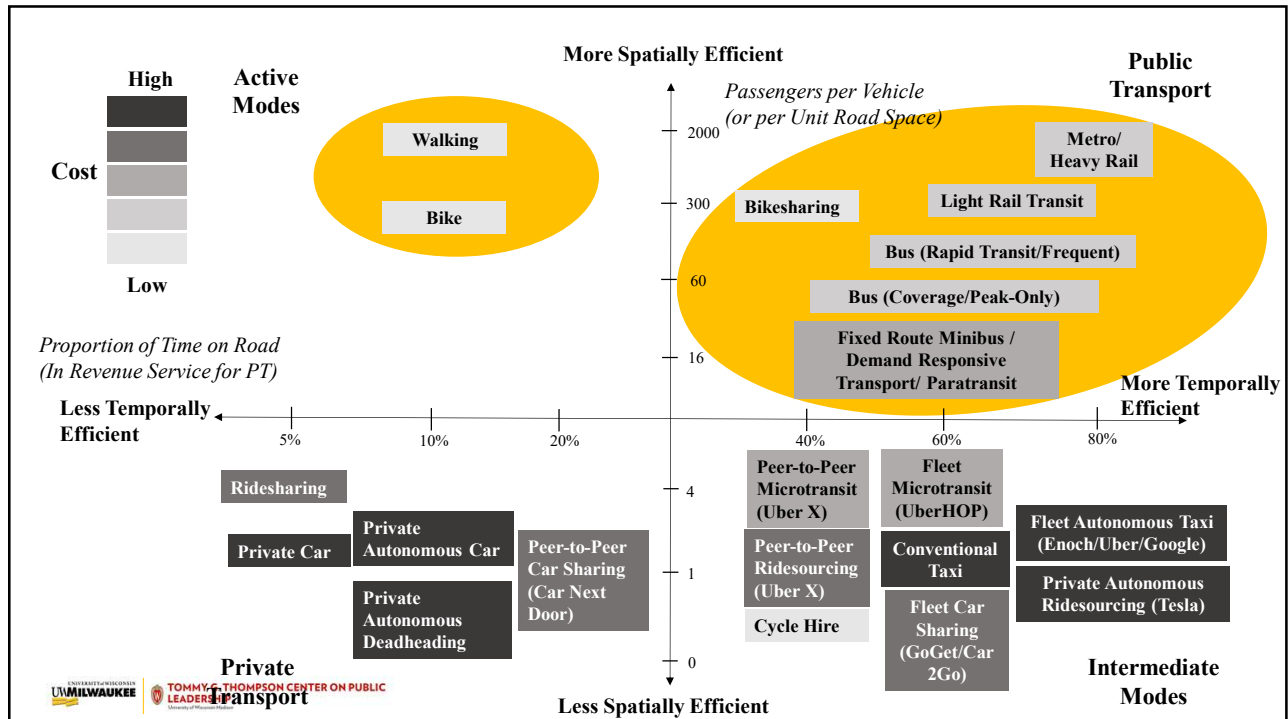
Pinellas Suncoast Transit Authority's TD Late Shift Program



TD Bus Pass: \$11
Add Late Shift: +\$9
Total Monthly Package: \$20

- Transport **Low-income residents** travel to and from work when bus service is not available
- Providers: **Uber and United Taxi, and Care Ride** (wheelchair provider)
- *Up to 400 users per month*
- *Average 14 monthly trips per person (September 2018)*
- *4,730 trips in April 2018*
- *Seeking additional funding to expand*

<https://www.psta.net/programs/td-transportation-disadvantaged/>
<https://www.apta.com/pilot-of-the-month-pinellas-suncoast-transit-authoritys-td-late-shift-program/>



Key findings

Limited smartphone availability

- Changing rapidly
- Alternative web and tele communication based solutions

Service request – alternative to cell phone:

- **Web** and **call center** ordering.
- Sign up procedures.



Integrated solution:

- **Single phone number** and **website**;
- FAQs; Technical support.



Route	Estimated Arrival / Estimated Departure	Estimated Time
21	6 MINUTES	6 MINUTES
21	25 MINUTES	25 MINUTES
21	43 MINUTES	43 MINUTES
21	60 MINUTES	60 MINUTES
21	77 MINUTES	77 MINUTES

Alternatives to smart phone reservation:

- **Teletaxi: Door to door trip** at public transit fare.
- **le-route: On-demand mobility service**
- **Telepndler(Telecommuter):** Home => Public transit => Work/school

Real Time Updates: Web based

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Identification of Critical Issues

Concept Development

- Aging and people with disabilities
- Low-income travelers
- Limited smartphone availability

Policy & Planning

- **County/city boundary**
- **Legal criteria**
- **Funding**

Implementation

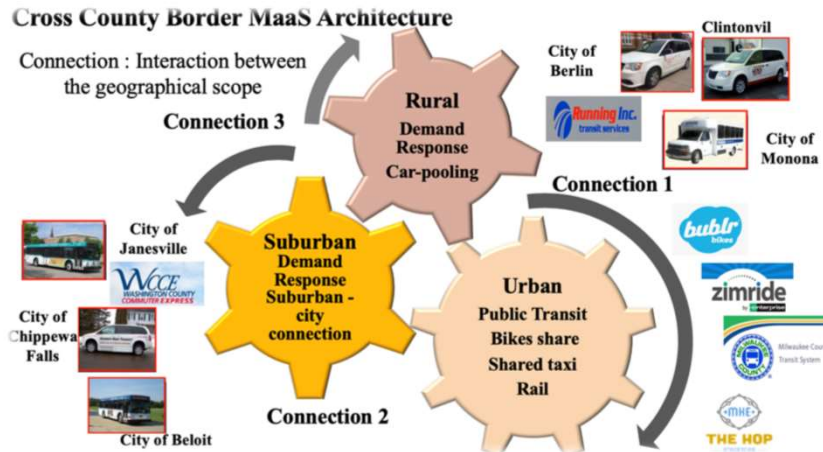
- **Data Issues**
 - Standardization
 - Real-time availability
 - Security
- **Payment Integration**

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Key findings

County/city boundary

- Agreements of possible Wisconsin Cross County Maas system Architecture



Source :
https://maas-alliance.eu/wp-content/uploads/sites/7/2017/09/MaaS-WhitePaper_final_040917-2.pdf
https://www.ers.usda.gov/webdocs/DataFiles/53180/25603_W1.pdf?v=0
<https://wisconsin.gov/Documents/doing-bus/local-gov/astnce-pgms/transit/annual-report.pdf>

Cross County Border MaaS Agreement

Agreements defining Cross County Border MaaS:

- Operational geographical area** scope.
- Transport modes** involved.
- Additional roaming cost.**
- Data privacy.**
- Time boundary: Data **retention** and **handling.**
- Ticket **reservation** and **cancellation** policies.
- Interface specification**(connecting partner operator services).
- Revenue allocation** -transport service provider.

MyCorridor-Cross-border PanEuropean Corridor (Greece, Italy, Austria, Germany, Czech Republic and the Netherlands)



Key findings

Legal criteria

- Defined issues to be covered in future regulation

□ Current legal criteria

Federal Highway Administration

- Legislation
- Regulation
- Policy
- Guidance
- Information

Wisconsin State Legislature

- Administrative Code

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Key findings

Legal criteria

- Defined issues to be covered in future regulation

□ To be established

- Access to market e.g. Permission to resell tickets
- Open data, e.g. FTA Open Data Policy Guidelines
- API(Application Programming Interface) & data standardization, e.g. LADOT Guidelines for Handling of Data from Mobility Service Providers
- Data security
- Payment system standardization
- National/regional incentive to develop MaaS
- Protecting passengers' safety and security
- Facilitating technology development
- Cooperation in traveling between counties and cities

Case: Finland Act on transport services, 2017.

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Key findings

Funding

- Potential business models of WMaaS

Key roles in MaaS Ecosystem

- Transportation service provider
- MaaS service operator/integrator
- Logistics service provider
- Government
- Travelers



Commercial-Oriented
Financing



Public-Oriented
Federal funding
State funding
PPP



Research
Federal Grant
State Grant

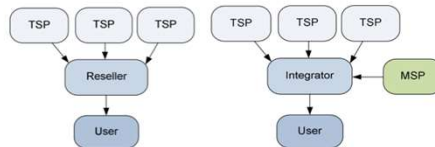
Key findings

Funding

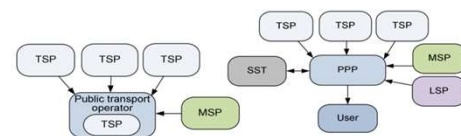
- Potential business models of WMaaS

Business models: Partnership

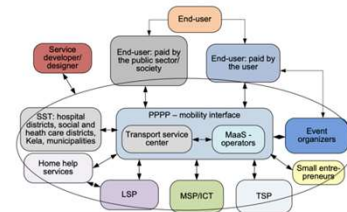
- **Commercial-Oriented**
 - Reseller
 - Integrator
- **Public-Oriented**
 - Public transit operator
 - PPP (Public Private Partnership)
 - PPPP (Public Private **People** Partnership)



Commercial: Reseller e.g. UbiGo in Sweden
Commercial: Integrator e.g. Whim in Finland



PPP e.g. Yllas Around in Finland
Public transit operator e.g. HANNOVERmobil in Germany



PPPP --- ongoing research for rural cases

Identification of Critical Issues



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Key findings

❑ **Standardization:** Stakeholder interaction framework and data formats required for MaaS

Data standards between Transportation Service Providers and MaaS Operators

Data Issues

- **Standardization**
- Real-time availability
- Security

Type	Format	Developer
Transit	GTFS (General Transit Feed Specification, static)	Google & TriMet, 2006
	GTFS Realtime (realtime public transit data)	Google & Transit Developers, 2011
Demand-responsive transportation	GTFS-flex	Google, Trillium, etc., 2016
Bikeshare	GBFS (General Bikeshare Feed Specification)	NABSA (North American Bikeshare Association) with bikeshare operators, 2015
TNCs (e.g. Uber, Lyft)	Custom API (Application Programming Interface) s	
Carshare (e.g. Zipcar, Car2Go)	Custom API (Application Programming Interface) s	
Streets	OpenStreetMap, SharedStreets, Open 511, Datex	

Interoperability of Data can only be achieved through data Standardization by enabling :

- **Unified and centralized data structures in different data sources**
- **Data pools coming from different transport sectors merged.**
- **optimized route planning and transport safety, enabled by open data.**

Need to be standardized

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Key findings

- ❑ **Real-time availability:** Identified the data availability and collaboration support required amongst different stakeholders providing MaaS Service

Data Issues

- Standardization
- **Real-time availability**
- Security

Data availability :

- **Open Data Cloud**
- Standardized open formats
- Accessible to app developers, City staff, and researchers.

Collaborative Support:

- Private , Public or Third part **collaboration in Data Sharing**
- Contract- Access systems through open API

Third Party Transportation Management Services:

- Navigation App Data
- Mixed-mode Trip Planning
- Regional, Multimodal Connectivity for Real-time Passenger Information (RTPI)



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Key findings

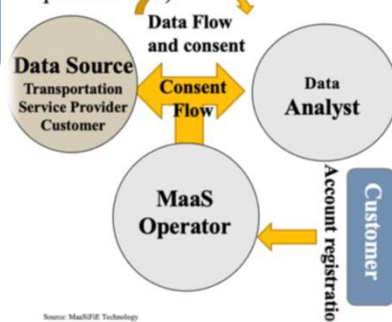
- ❑ **Security:** recognized possible consent flow directions and legal permission for data security

Data Issues

- Standardization
- Real-time availability
- **Security**

Personal Data Security

- Account: Personal data management; UK, Finland.
- **Consent** to service providers (access to personal data).
- Service Registry : Database of services accessible with this operator; **Legal permissions and consents** for data use.
- After consent: **Direct data transfer** using Application Programming Interface.



Customer: Consent to service providers => access personal data.

MaaS Operator: Digital consent management; Service authorization;

Data Source : Provides data to service providers.

Data Analyst : accesses data; analyses; enables standardization ; interoperability and optimization .

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Key findings

Payment Integration

- Possible payment options available for different service users
- Different revenue allocation structures for the Transportation Service Provider (TSP)

Issue 8: Payment Integration



Frequent riders- Cheaper Option:

- Monthly pass (unlimited trips) on designated transit agencies

Infrequent riders:

- Pay as you go option
- Phone activation
- Tap to activate

Contactless bankcards & mobile wallets:

- Easy to load and use-tap and go.
- Registering - loss or theft protection;

Cash or Web based payment:

- Rural or low smart phone based areas.
- Instant cash payment
- Web based electronic payment.



Payment System : Possibilities for Wisconsin

Prepaid Card

- Transfers: Between Certain mode choice (Example: MCTS and HOP);
- Refill Balance and Use (Min-Max Value)
- No Monthly Invoice

Rural or Limited Smart Phone Accessibility Payment Options

- Direct Cash Payment to Service Provider
- Registered Web based account ; Balance accumulated per use;
- Usage updated: Email notification ;
- Monthly Invoice : Electronic Credit card payment ;

Account Credit

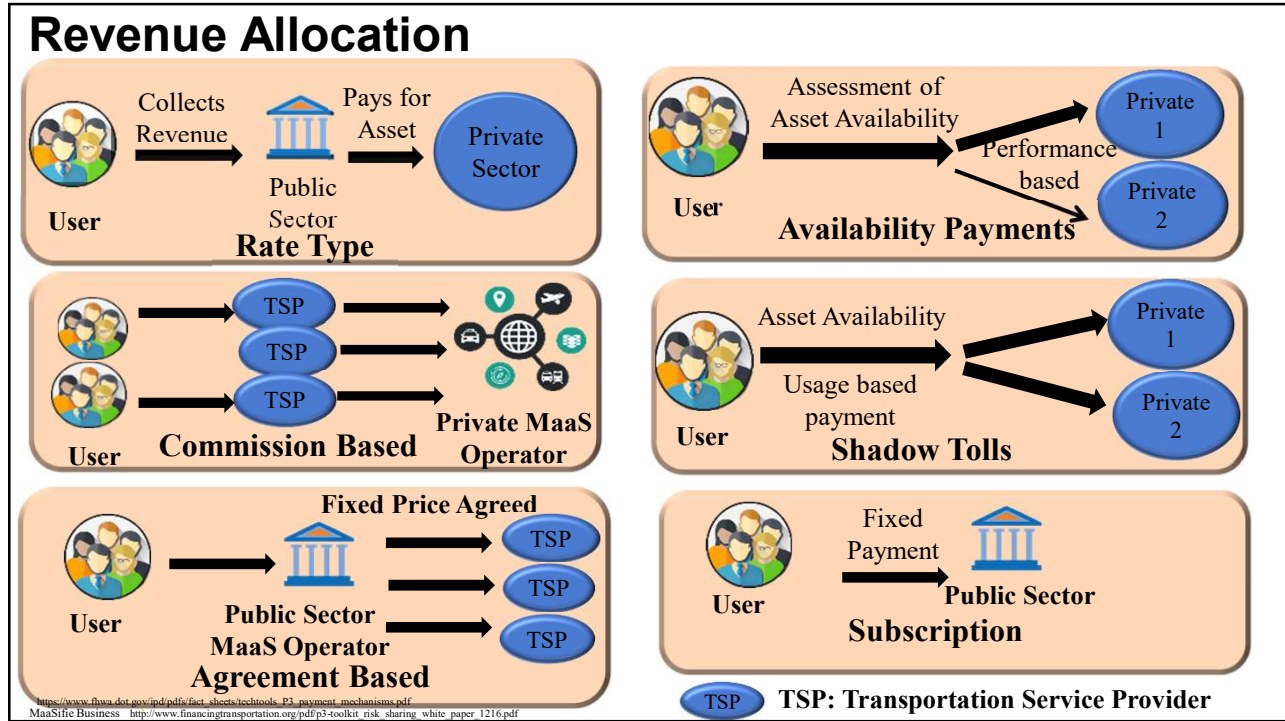
- Registered Web based account ; Smart Phone Application;
- Balanced accumulated per use;
- Email notification ; Account update;
- Monthly invoice : Electronic credit card payment

Promotions and Offers

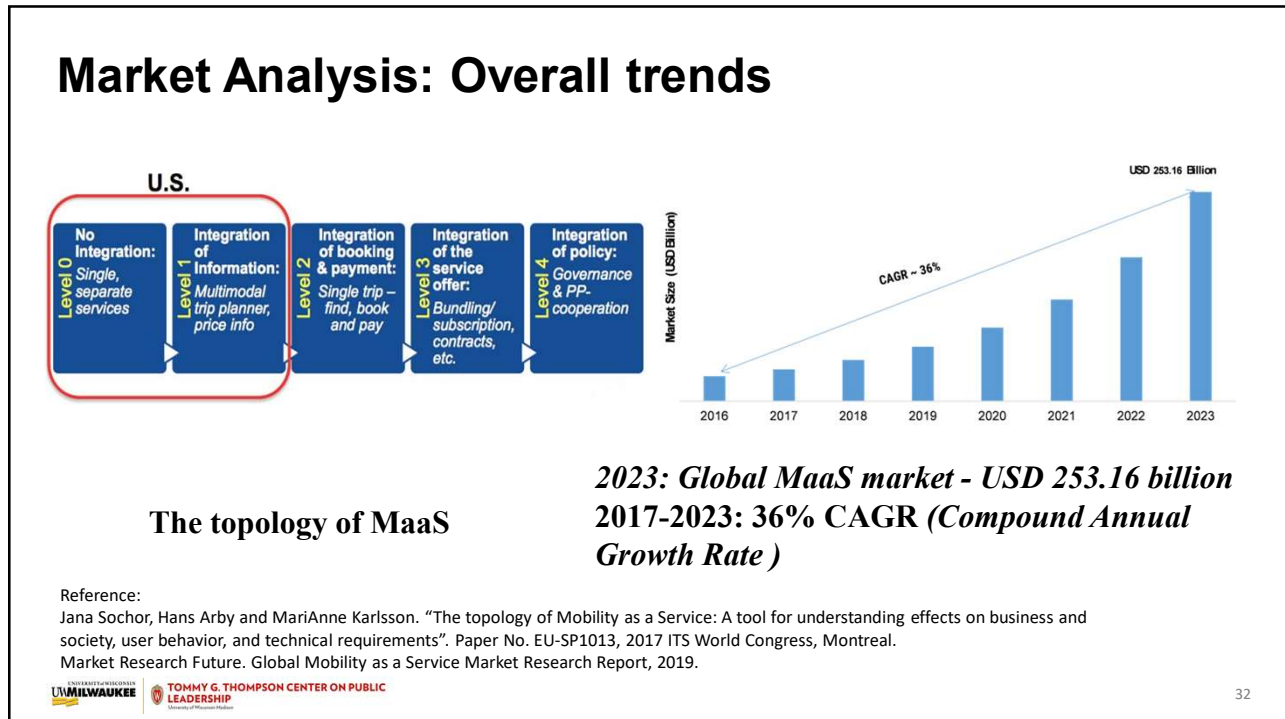
- Cash Back offer on Smart Mode Choice
- Transfer offers / Point accumulation : Certain Mode or route choice.

Benefits

Reduced congestion in certain areas;
Promote use and increase ridership of under used services



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Market Analysis: Competitive analysis

Category	Example	Partnership
Public or Public-Adjacent Transportation Companies	MCTS, Bublr, Madison Bicycle, Running Inc.-shared ride taxi, etc.	Collaborative partner: These companies can help to provide the necessary standardized data for MaaS platform operation but would not need to worry about the actual managing and operation aspects of the platform.
Private On-Demand Ridesharing Companies	Uber and Lyft	Competitor: These companies would be the sole operator of the Wisconsin MaaS platform and would likely monetarily benefit from owning the platform. Collaborative partner: These companies would lend their expertise as the operator of the MaaS platform, but their ownership of the MaaS platform would be limited and a more mutual partnership with open communication and greater benefit sharing would occur.
Multimodal Transportation App Providers	Transit, CityMapper, Moovit, etc.	Collaborative partner: Their transportation and technology integration expertise could be leveraged as they could be the platform operator. They already have the knowledge and resources and would be a more neutral operator since they do not provide an actual physical transportation service.

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Market Analysis: SWOT analysis of MaaS

Strength	Weakness
<ul style="list-style-type: none"> • Flexibility • Convenience • Transparency • Personalization • Promoting sustainable and health lifestyles 	<ul style="list-style-type: none"> • Technology investment requirement • Equity • Funding
Opportunities	Threats
<ul style="list-style-type: none"> • Sustainable and intermodal travel options • Young talent to Wisconsin • Complimentary services • Equity • Cross-boundary solutions 	<ul style="list-style-type: none"> • Partnership establishment Uncertainties with transportation service providers • Hard to change travel patterns and behavior • Subscription model • Privacy concerns

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Market Analysis: Technology Assessment

- Relative Advantage: Maas provides real time information, alternative choices, payment systems. This should remove barriers for choice users and reduce uncertainty.
- Trialability: difficult to try, all or nothing system
- Observability: Benefits (i.e. usage) may be difficult to quantify
- Complexity: Easy to understand if a user friendly platform
- Cost to implement: Will require supporting infrastructure AVL, GPS, communications system
- Impact of failure? Public agencies are risk adverse and avoid early adoption

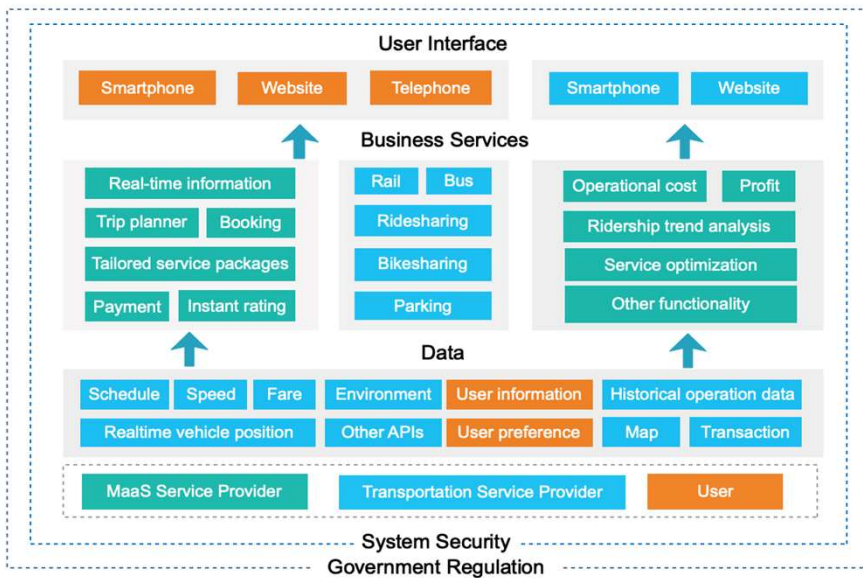
35

Market Analysis: User Assessment

- Target users: small urban area and rural public transport systems, 80 + systems in Wisconsin
- User characteristics: Customer focus, budget concerns, regulatory constraints, geographic limits, high visibility in public sector
- User Attitudes: generally open to change, trialability important, budget limits prevent risk taking, avoid early adoption
- User Capabilities: Need help implementing complex technology, staff shortage for innovations

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MaaS System Architecture



- Customers:**
- Travelers (Users)
 - Transportation Service Providers

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Roadmap

Actors	Tasks	Phase I: Planning	Phase II: Launching	Phase III: Implementation
Government	Legal Environment	Resolve Equity issues (e.g., Aging and disabled, low-income families, etc.)	Break out statewide cross-county barriers	Monitor WMaaS Operators and TSPs
	Support Public Transportation usage	Build incentive plans to employers providing support to employees for public transportation	Build incentive plans to Transportation Service Providers for participating in WMaaS	
	Enhance data security and exchange technology	Set up statewide data security and open data regulations	Invest in the latest technologies for supporting MaaS	
	Finance	Identify and determine potential funding sources for support WMaaS		
	Public Awareness	Build up public awareness on WMaaS	Initiate public referendum on WMaaS	
	Research and Development	Conduct feasibility study on WMaaS		
MaaS Operator	Strategy	Develop WMaaS business models	Promote/Market WMaaS in public	
	Collaboration	Build up partnership among all the participants	Establish Business model with all WMaaS participants	Initiate MaaS Pilot Project(s)
	Service Integration		Integrate payment, routes and real time info	
	Revenue Allocation		Develop revenue allocation/share agreement	
Transportation Service Provider (TSP)	Customer satisfaction	Conduct customer preference survey and demand analysis		Perform service evaluation
	Collaboration	Establish Agreements to enable data exchange , revenue allocation, service scope and security		
	Adaptation	Upgrade technology and infrastructure for WMaaS		
	Integration	Data standardization (Open data)		Exchange data

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Future Research



Travelers in rural areas

Travel characteristics, business models, marketing strategies

Collaboration with current mobility services

Public or public-adjacent transportation companies, mobility-on-demand companies, multimodal transportation Apps, public V.S. private providers



Pilot projects

Urban, rural areas, inter-city/county services

Vehicle specifications

Recommendations for vehicle specifications to work with MaaS



Revenue and Fare collection system

Revenue allocation methods, digitized modes of user verification

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Future Research

- We will consider additional projects of interest to the transit systems in Wisconsin
- Ideally where there is a consensus about the problem, a willingness to provide advice (i.e. service on an advisory committee) especially to help with problem definition, development of procedures, data collection and review of conclusions
- It is more likely that we can help if there is a possible source of funding, a wide agreement that the project is needed.
- Let us know your ideas??
 - Jie Yu <yu22@uwm.edu>
 - Edward Beimborn <beimborn@uwm.edu>

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WMaaS: A Pilot Study at UWM Campus



***Final Winner of Foxconn Smart City-Smart Future Competition
(12 out of 325 statewide participating teams)***

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Q & A

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